



WORK AFTER CANCER – THE VALUE & THE COSTS

UTS BUSINESS SCHOOL













Curative treatment

Managing side effects

Posttreatment survivorship







Working after cancer

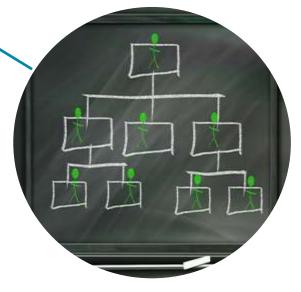








\$39 137 1710 1720 \$39 137 1710 1720 \$39 137 1710 1720 \$39 137 1710 1720 \$31 789 1314 0.316 233,10 \$33 789 1.180 1.190 78,186 \$33 789 1.352 0.352 0.358 68,000 \$332 10,000 0.352 0.358 68,000 \$332 10,000 0.352 0.479 158,294



MEANING OF WORK

- Work contributes to / provides:
 - an individual's sense of identity
 - personal challenge and satisfaction
 - relationships with others as social beings
- Returning to work after cancer is seen as reestablishing former structure of every day life
- Being seen as normal and healthy



UNABLE TO WORK

- Reasons for not returning to work:
 - Too fragile
 - Discouraging workplace
 - Took an opportunity to pause
 - Lost the taste for work
- If unable to work, need to establish new activities to give meaning to life or risk:
 - Lower quality of life
 - Depression

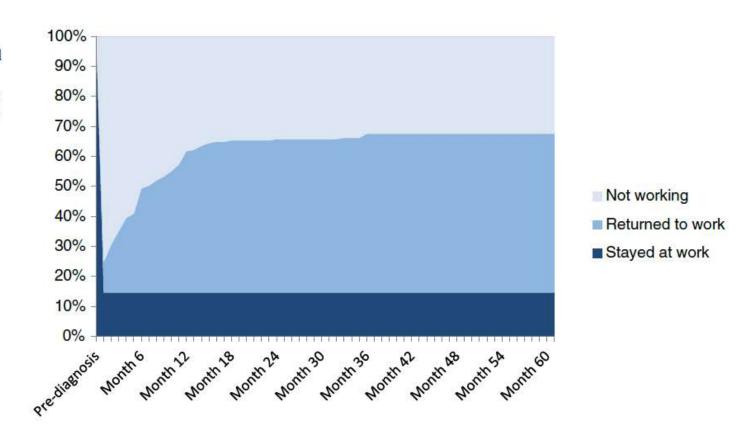


CANCER AND WORK

- Almost half of cancer diagnoses occur in working age (<65 years)
- Improved treatments and survival mean many are surviving long enough to return to work
- Approximately 60% of cancer survivors return to work after 12 months (range 30% to 93%)

EXAMPLE – RTW AFTER HNC

Fig. 1 Proportion of individuals employed at the time of head and neck cancer diagnosis and included in the analysis, working from time of diagnosis to 5 years following HNC diagnosis



IMPACT ON INCOME

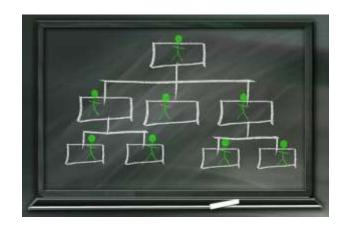




- Cancer survivors earn about 12% less than those without cancer, and these continue up to 10 years after diagnosis
- Loss of earnings can represent a moderate or large burden on family
 - Note that unemployed often have few reserves to meet costs of care (scripts, travel, heating, diet, etc)

Syse (2008); Jeon (2014)

IMPACT ON EMPLOYER & ECONOMY



Profits



Gross Domestic Product

Productivity

WHAT ARE PRODUCTIVITY LOSSES?

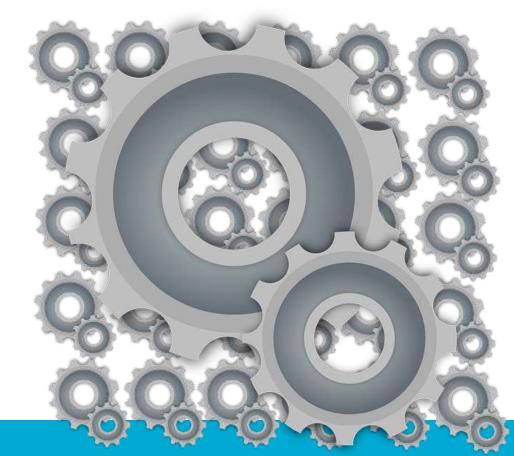
Everyone's work contributes to the economy, and time-off represents a loss to society



ESTIMATING PRODUCTIVITY LOSSES

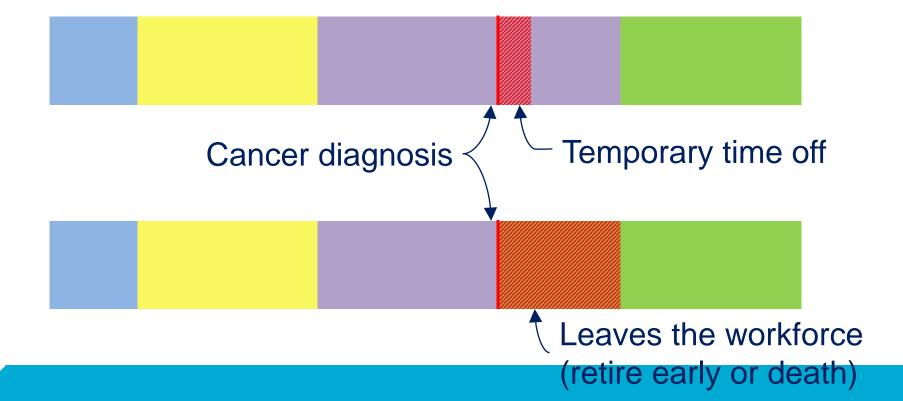
BabySchoolWorkforceRetirement0-45-17 (or 23)18 to 6566-85+





ESTIMATING PRODUCTIVITY LOSSES





VALUING LOST PRODUCTIVITY



Temporary time off valued at market wage:

Wage = \$1,000/month

Time off = 3 months

Loss to society = \$3,000

VALUING LOST PRODUCTIVITY



Early retirement or premature death, valued at market wage:

Wage = \$1,000/month

Time off = 5 years

Loss to society = \$60,000

ADJUSTMENTS

- Workforce participation rates
- Unemployment rates
- Wage growth over time
- Discounting future earnings





EXAMPLE



 Aim: Estimate productivity losses due to cancer mortality (all invasive and 20 most common) in Ireland, from 2011 to 2030

- Quantifying the cancer burden can inform priority setting for cancer control
- Productivity loss is a complementary measure, alongside incidence, mortality and rates

METHODS

Registry

Project number of deaths each year



Calculate productive years lost

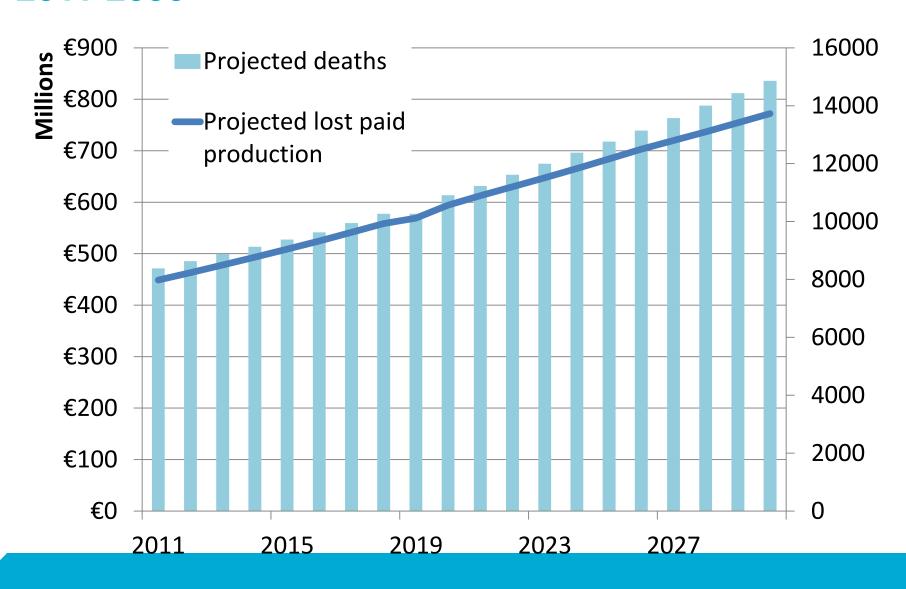


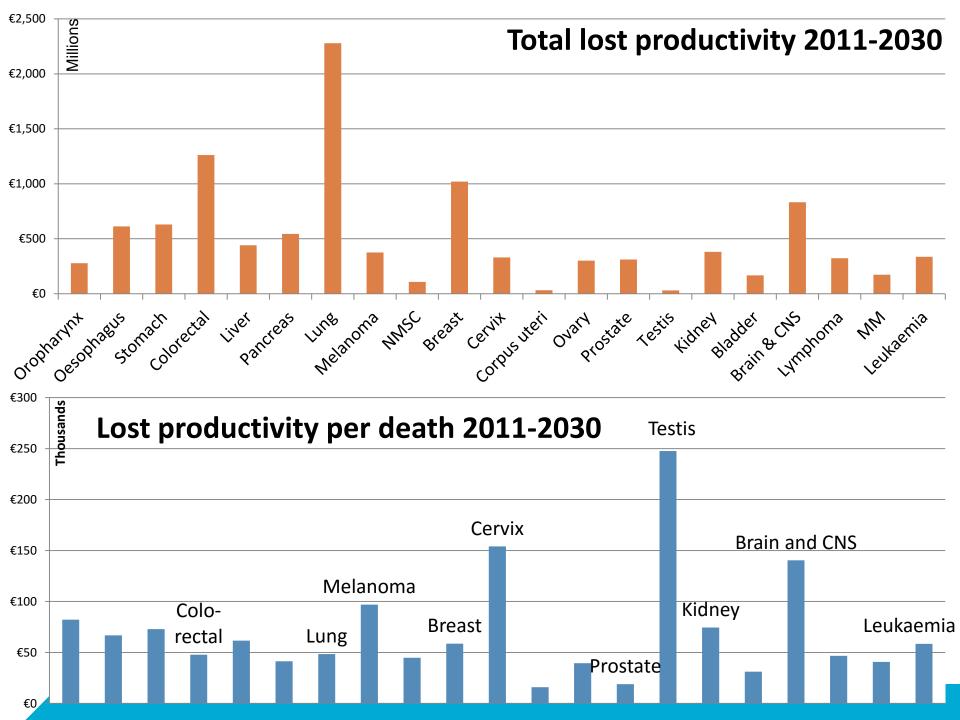
SSO data

Estimate projected earnings

Adjust for participation, unemployment, growth, discounting

LOST PRODUCTIVITY DUE TO CANCER 2011-2030





POLICY MESSAGE



 While high incidence cancers have a large impact on society, so too do high mortality cancers occurring in young people and cancer control strategies should be prioritised accordingly

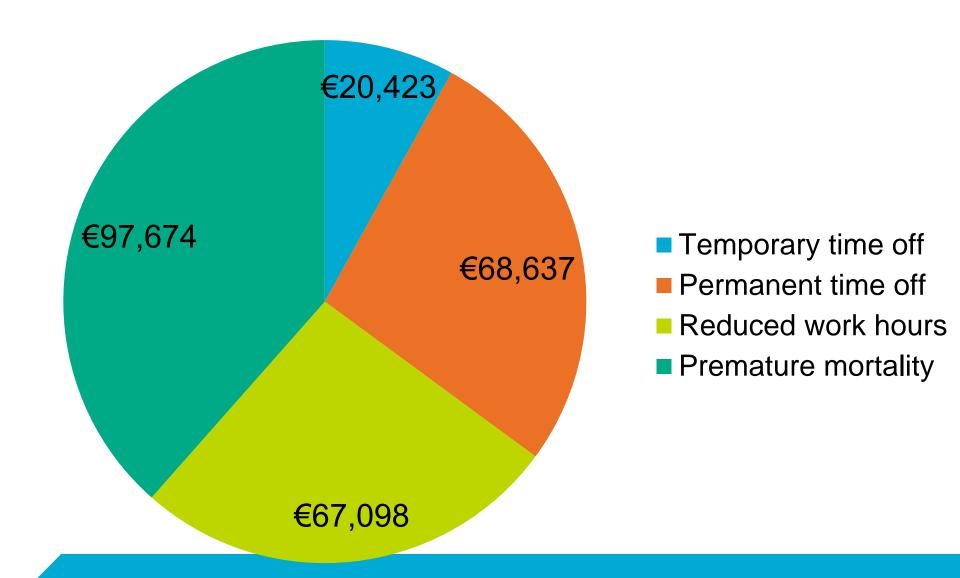
PRODUCTIVITY PRIOR TO DEATH

 Estimated productivity losses per person of working age and employed at the time of HNC diagnosis using the HCA (2013 €)

| Cost Category | HCA base case | % of total HCA productivity | |
|---------------------|---------------|-----------------------------|--|
| Temporary time off | EUR 20,423 | 8 | |
| Permanent time off | EUR 68,637 | 27 | |
| Reduce work hours | EUR 67,098 | 26 | |
| Premature mortality | EUR 97,674 | 38 | |
| Total | EUR 253,833 | | |

FCA friction cost approach, HCA human capital approach

PRODUCTIVITY LOSS IN HEAD & NECK CANCER

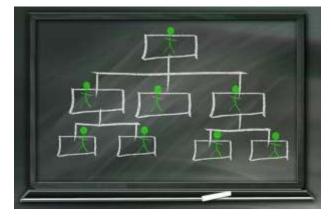


POLICY MESSAGE



- While high incidence cancers have a large impact on society, so too do high mortality cancers occurring in young people, and cancer control strategies should be prioritised accordingly
- Returning to work after cancer is not just important for patient quality of life and family finances, but also for society and the economy

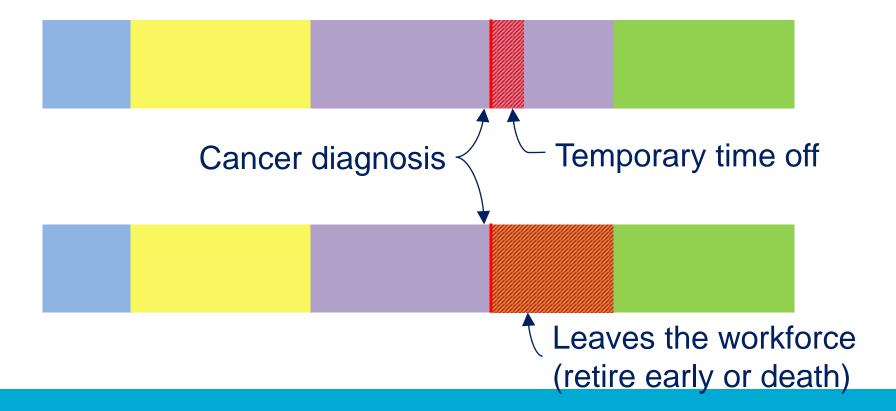
EMPLOYER PERSPECTIVE



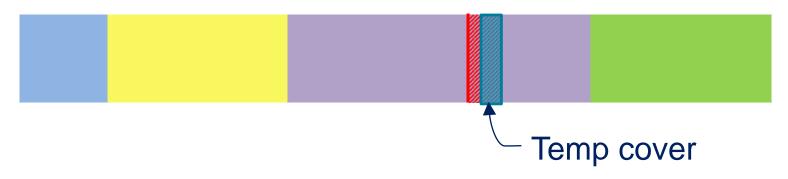
- Critics suggest the traditional productivity loss calculations (HCA method) overestimate economic losses
- There is a pool of unemployed people, from whom replacement workers can be sourced
- Taking an employers perspective then, productivity loss is limited to the time it takes to replace a worker – the friction period

ESTIMATING PRODUCTIVITY LOSSES





VALUING LOST PRODUCTIVITY



Temporary time off, until replacement found, valued at market wage:

Wage = \$1,000/month

Time off = 3 months

Time until replacement = 1 month

Loss to society = \$1,000

VALUING LOST PRODUCTIVITY



Early retirement or premature death, valued at market wage, until a replacement found:

Wage = \$1,000/month

Time off = 5 years

Time until replacement = 1 month

Loss to society = \$1,000

EXAMPLE

Appl Health Econ Health Policy (2015) 13:359–367 DOI 10.1007/s40258-015-0155-8

ORIGINAL RESEARCH ARTICLE

Productivity Losses Associated with Head and Neck Cancer Using the Human Capital and Friction Cost Approaches

Alison M. Pearce · Paul Hanly · Aileen Timmons · Paul M. Walsh · Ciaran O'Neill · Eleanor O'Sullivan · Rachael Gooberman-Hill · Audrey Alforque Thomas · Pamela Gallagher · Linda Sharp

EXAMPLE

Table 3 Estimated productivity losses per person of working age and employed at the time of head and neck cancer diagnosis calculated with the Human Capital Approach (HCA) and Friction Cost Approach (FCA) (2013 Euros)

| Cost Category | HCA base case | % of total HCA productivity | FCA base case | % of total FCA productivity |
|---------------------|---------------|-----------------------------|---------------|-----------------------------|
| Temporary time off | EUR 20,423 | 8 | EUR 4,953 | 73 |
| Permanent time off | EUR 68,637 | 27 | EUR 1,186 | 17 |
| Reduce work hours | EUR 67,098 | 26 | EUR 489 | 7 |
| Premature mortality | EUR 97,674 | 38 | EUR 175 | 3 |
| Total | EUR 253,833 | | EUR 6,803 | |

FCA friction cost approach, HCA human capital approach

PRODUCTIVITY PROS & CONS

Pros:

- Lost productivity is advocated as part of a societal perspective in economic evaluations
- Several studies suggest productivity losses far exceed direct health care costs
- Lost productivity provides an additional perspective on burden of disease for decision making

Cons:

- Guidelines usually prefer health care payer perspective
- Debate over appropriate method

CANCER & PRODUCTIVITY IN AUSTRALIA

- Costs of cancer in NSW (Access Economics, 2007)
 - FCA for absenteeism and HCA for reduced hours, early retirement or premature mortality. Patient and carer work, no unpaid work
- Costs of melanoma in Australia (KPMG, 2014)
 - No detailed methods, but probably HCA and included absenteeism, premature mortality and carer incomes.
 No unpaid work

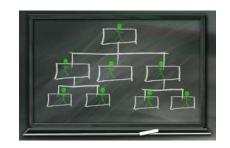
There are no national estimates of lost productivity (paid or unpaid) due to cancer in Australia

CONCLUSION

The impact of cancer on work can be felt at many different levels









- Estimates of these various impacts can contribute to prioritisation and decision making in health care & broader policy
- Interventions to assist return to work after cancer could lead to gains at each of these levels

A WISE MAN CAN LEARN MORE FROM A FOOLISH QUESTION THAN A FOOL CAN LEARN FROM A WISE ANSWER.

